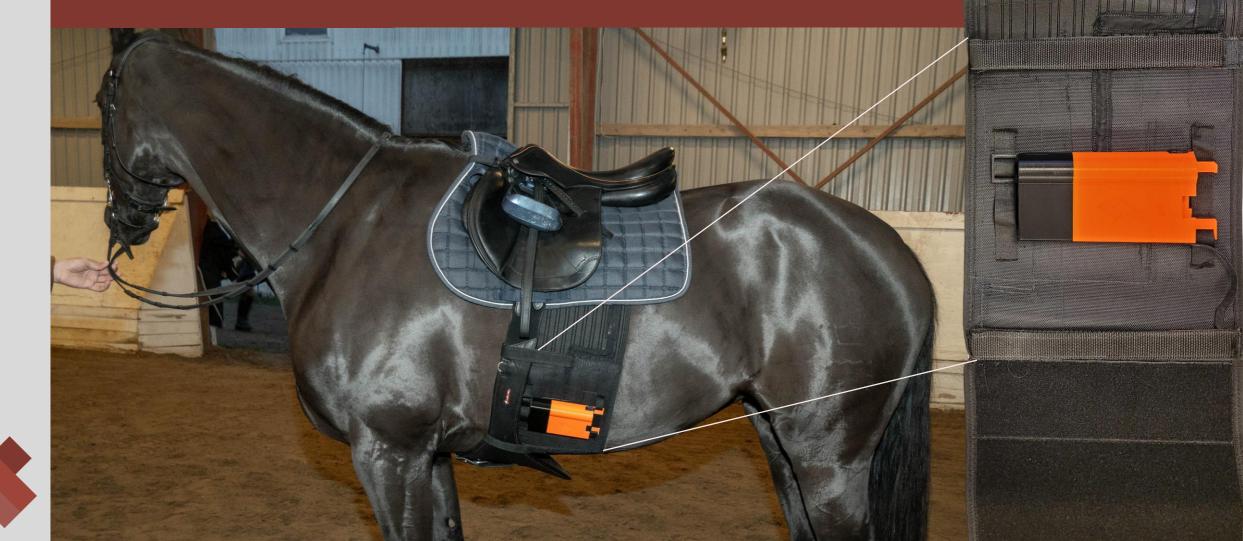


A smart device to improve performance & welfare for horses



Globally, more than **5 horses die on race tracks** every day, a loss of **700M€** per year

In reality, **10 times more horses** die or get killed before competing as they are severely injured during training

This is happening because racehorses are always **pushed too hard** 

The industry has a name for it: "horse wastage"

# Horse training – by professional – is today based on analogue methods



StepUp Horse is the 1<sup>st</sup> device to track breathing in a non-invasive way during exercise

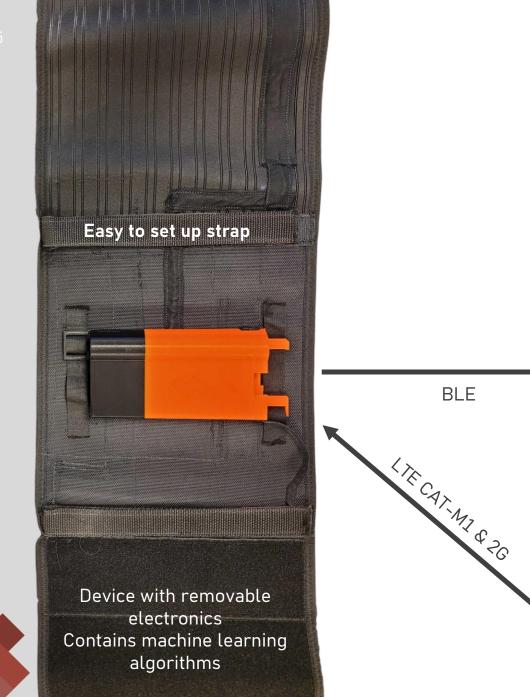


Measure **breathing** and **take better decisions** 

## Prevent over training and **improve horse performance**

Get notified of early signs of respiratory abnormalities and **take care of horse's health** 





#### How it works

Real-time data on Garmin / Apple Watch Real-time data + Advanced analytics post-training



# All essential features integrated to make better decision & improve performance

#### Smartwatch & Mobile App

#### In real-time

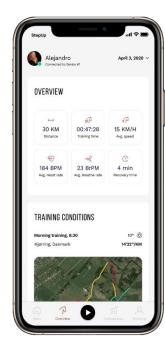
- Breathing rate
- Training intensity
- Fatigue detection\*\*
- Ventilation\*\*\*
- Speed
- Distance
- Heart rate
- Lap time\*
- Stride Frequency
- Stride length\*

#### For each session

- Recovery breathing rate
- Recovery heart rate
- All real-time data
- Weather and ground conditions
- Intuitive graphs to compare parameters
- Maps

57.1 kmh

31 BPV



#### Mobile App

#### Work as a team

- Add riders, trainers and owners in your team and collect & share the data with each of them.
- Add comments on each ride after training
- Access to historic data from past training



**Track progress** 

Compare horses

over time and

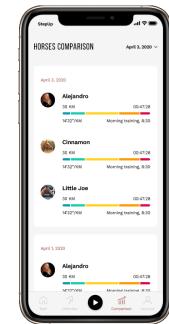
follow their

progress

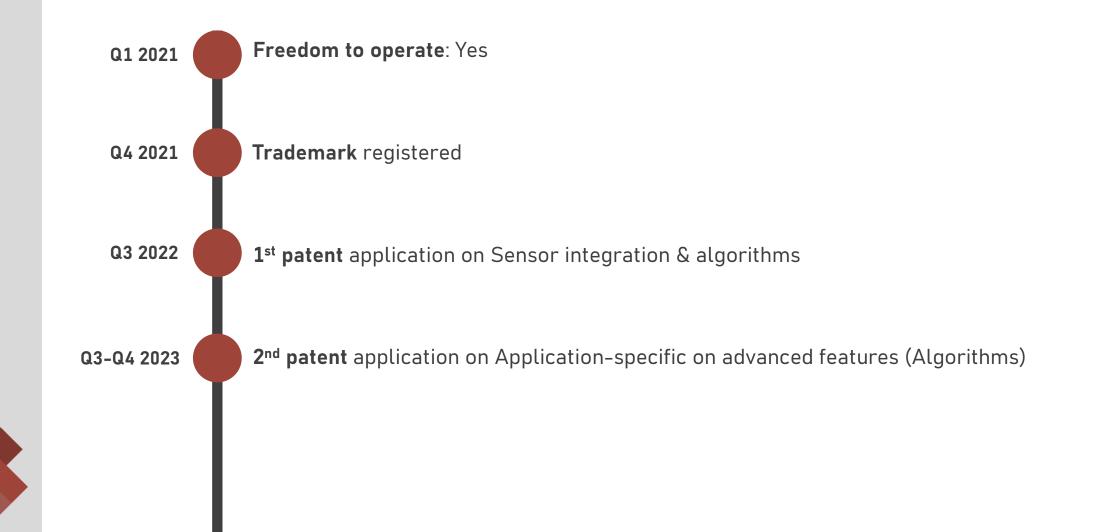
#### Take care of horses

 Get alerted in case of respiratory and cardiac abnormality\*\*\*

\*Will be implemented later in 2022 \*\*Will be implemented in 2023 \*\*\*Will be implemented in 2024



### Intellectual Property Strategy



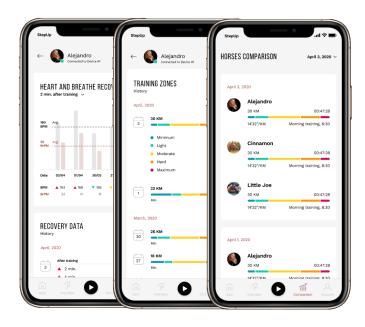


# Business model & pricing validated by potential customers

Device (incl. 1 year subscription): 1000 €

#### Subscription (after 1<sup>st</sup> year) : 20 €/month/per hardware device







### Competition

### We are the first to monitor breathing during training

| Brands   | STEPUP<br>HORSE     | ARIONEO                    |                        | CETRAKKAG<br>CETRAKKAG | <b>P<del>=</del>LAR</b> ® | equi <del>Sense</del> |
|--|---------------------|----------------------------|------------------------|------------------------|---------------------------|-----------------------|
| Price for 1st year                                     | 1000€               | 1899€                      | 425 €                  | 2000€                  | 250 €                     | 400 €                 |
| Business Model   | Unit + Subscription | Unit + / &<br>Subscription | Unit &<br>Subscription | Unit + Subscription    | One time pur              | chase of Unit         |
| Breathing Frequency                                    | <b>~</b>            |                            |                        |                        |                           |                       |
| Training Zones   | ~                   |                            |                        |                        | ~                         |                       |
| Fatigue Detection                                      | ✓*                  |                            |                        |                        |                           |                       |
| Screening for Respiratory<br>Anomalies                 | ✓**                 |                            |                        |                        |                           |                       |
| Motion (Speed & Distance)<br>Stride frequency & length | ~                   | ~                          |                        | ~                      | ~                         | ~                     |
| Heart Rate   | ~                   | ~                          | ~                      | ~                      | ~                         | ~                     |

\*Will be implemented in 2023 \*\*Will be implemented in 2024



### Market Size

| Horse Racing<br>(Galloping &<br>Trotting) | Beachhead        | 6K customers (Scandinavia Market) – 6M €*                       |  |  |  |  |  |
|---|------------------|---|--|--|--|--|--|
|   | SAM <sup>1</sup> | 21K customers (Scandinavia, France & Australia Market) – 21M €* |  |  |  |  |  |
|   | TAM <sup>2</sup> | 300K customers (Globally) – 300M €*                             |  |  |  |  |  |
|   |                  |   |  |  |  |  |  |

| All Disciplines | TAM <sup>2</sup> | 3 Million customers (Globally) – 3 Billion €* |
|-----------------|------------------|---|
|-----------------|------------------|---|

• <u>Source- https://www.researchgate.net/publication/331234705\_Global\_Horse\_statistics\_internal\_02\_2019</u>

• <sup>1</sup> Serviceable Addressable Market <sup>2</sup> Total Addressable Market

• \*The market size is calculated as number of potential customers\* price of the product for the first year



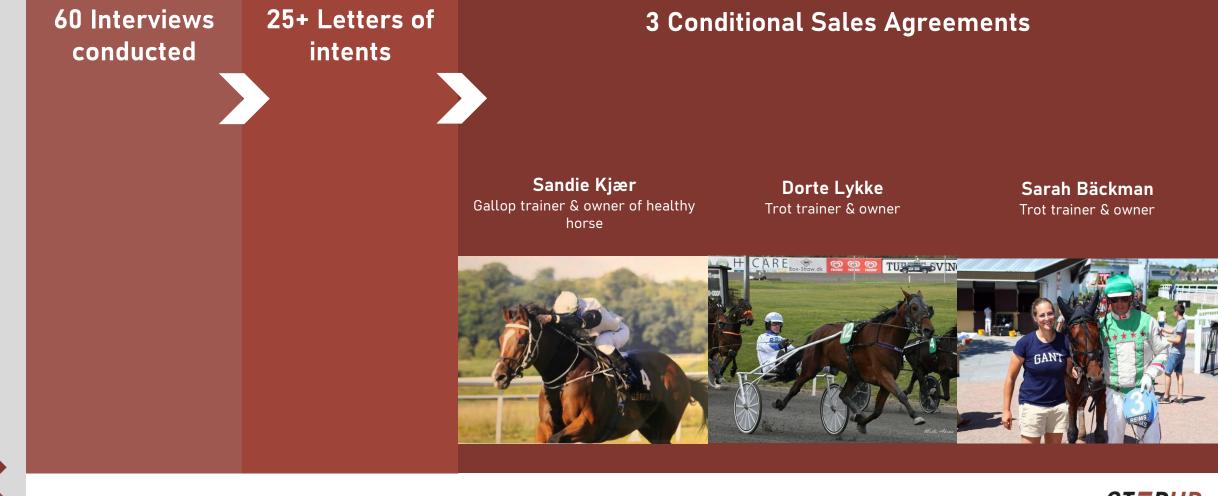
### G2M Strategy

| <b>Horse Racing</b><br>(Galloping &<br>Trotting) | <b>Phase 1</b><br>2023            | Scandinavia: DK & SE<br>Market Size: 6K customers – 6M €*<br>Target: 100 customers – 10K €* + subscription**                            | <b>Channels:</b><br>LOIs & D2C<br>(DK & SE) local fairs<br>Distributor: Equinics   |  |  |
|--|-----------------------------------|---|--|--|--|
|  | <b>Phase 2</b><br>2024 to<br>2026 | Scandinavia, France & Australia:<br>Market Size: 21K customers – 21M €*<br>Target for 2026: 4300 customers – 4.3M €* + subscription**   | <b>Channels:</b><br>LOIs & D2C<br>One on ground distributor for each market<br>Two online channels for each market<br>10 Stables in each market (+20 racehorses) |  |  |
| All<br>Disciplines                               | <b>Phase 3</b><br>2027 to<br>2028 | Scandinavia, France & Australia:<br>Market Size: 240K customers – 240M €*<br>Target for 2028: 14000 customers – 14M €* + subscription** | <b>Channels:</b><br>Phase 1&2 +<br>Online marketing<br>Tie up with Influencers<br>B2B Magazines  |  |  |

- <u>Source- https://www.researchgate.net/publication/331234705\_Global\_Horse\_statistics\_internal\_02\_2019</u>
- <sup>1</sup> Serviceable Addressable Market <sup>2</sup> Total Addressable Market
- \*The market size is calculated as number of potential customers\* price of the product for the first year
- \*\*Subscription cost includes 20 € per month (in 2023 from 2nd year, from 2024 from 1st year and we expect 70% customer retention)
- \*\*From 2024 onwards will also offer premium subscription options for customers.



### Traction: From Interviews to Conditional Sales Agreements





### Testimonials from Key Opinion Leaders from Denmark & Sweden

Amanda Andersson International Gold Medal-Owner & Trainer – Eventing – Sweden

**Steen Juul** Leading trot trainer & owner in Denmark Hakan K Persson Trot trainer & owner – Sweden

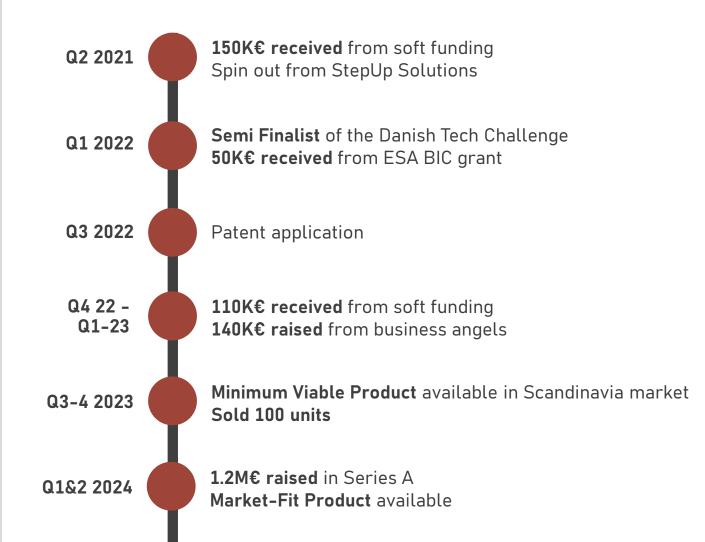






"It will be interesting to use the belt and incorporating breathing parameter could give better understanding of horse condition & performance." "Currently I have tool to check heart rate, but my horses face respiratory issues and there is no tool in market to check breathing data. Looking forward to test & buy the product" "Looking forward to use the belt, since I train all horses individually, it will help me recognize state of each horse on specific dates & allow me to take decision based on data."

### Milestones





### Team



Amit Moriani CEO

MBA (Marketing) 12 years of Sales & BD experience



Charles H. Gayot CTO

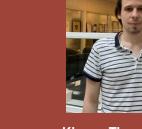
Double M.Sc. in engineering 5 years of tech start-up experience



Sandie Bregnager Kjær CBO

Professional horse trainer with 20+ years of experience Owner of HealthyHorse





**Kieran Theret** Embedded Software



**Ilian Haralampiev** Data Scientist



**Jean Lanthiez** Mechanical Engineer

#### **Industry Advisors**



Corrie Knack

Professional ex-race horse trainer & entrepreneur



#### Mikkel Shafi

Stable owner & entrepreneur



**Prof. Jeremy Naylor** Veterinarian, researcher & Racehorse trainer

#### **DTC Business Mentor Team**

3 experienced mentors for BD & marketing strategy

#### Partners

University of Copenhagen Lab2Field Pole Hippolia & EEBA

### We are looking for 250 000€

#### Objective

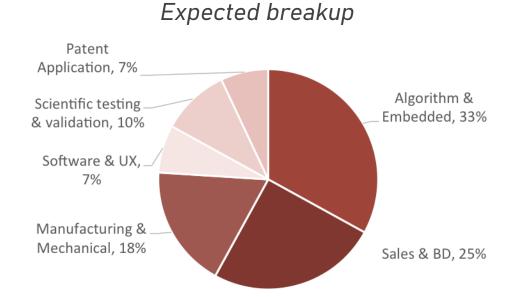
Make changes after pilot testing, certify, manufacture and sell 100 MVP

**Source** 110K from public funding, 140K from investors

#### Ideal investor profile

Experience in horse racing industry and/or invested in animal-related products

#### Next round 1.2M€ for expansion in 2024



| Area                            | Detailed expenses   |
|---------------------------------|---|
| Algorithms & Embedded           | 1 part time engineer, 1 founder                                       |
| Sales & Business Development    | Trade show exhibitions, 2 part time salesperson, 1 founder            |
| Manufacturing & Mechanical      | DFM reviews, Manufacturing of 100 units                               |
| Software & UX                   | Outsourced: Development of smartwatch app, maintenance and UI changes |
| Scientific testing & validation | Outsourced: Lab2Field for validation of accuracy                      |
| Patent Application              | IP attorney and fees  |

### Challenges

Strengthen our business model

Design go to market strategy

Financial planning

Raise investments



### Can you be the Advisor ?

Passionate about animal welfare & Network in the equine industry

You are an active investor and maybe have invested in animal–related products

Understand the challenges of building a hardware product

Experience in B2B market





l'm more than a race car, l'm your companion!

### Thank you for your attention

ifo

astepuphorse.com

### Back-Up Slides





### Customer Case: Dorte Lykke

She is a **professional trotting trainer** for past 25 years. Her father, Lars Lykke, won several trotting races in Denmark and Sweden.

Dorte owns two competing racehorses, 2 foals and 2 mare in her own stable worth 85K€.

Dorte **trains both her horses** and **checks vital signs** after training or racing with help of stethoscope for heart rate and never focused on breathing due to lack of equipment available to do so.

She has a horse called **Mellis Akema** who was winning several races and **earning 8–10K€ every month**. The horse participated in many competitions and started to bleed from lungs and it remained undetected for many weeks. This led to decreasing horse performance during training, until Dorte finally called a vet who diagnosed the issue: EIPH.

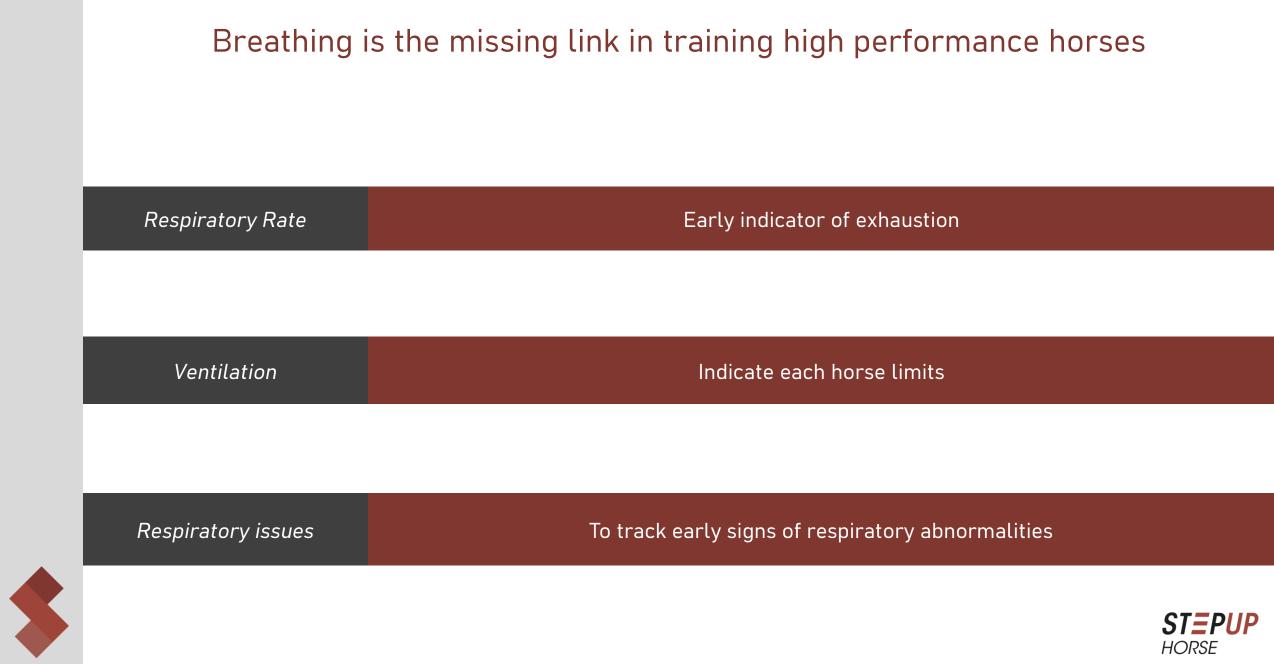
The examination and medicine spend on horse was only 10K DKK but **the cost** of maintaining the horse and not having it perform during 6 months **is estimated around 30K€** 

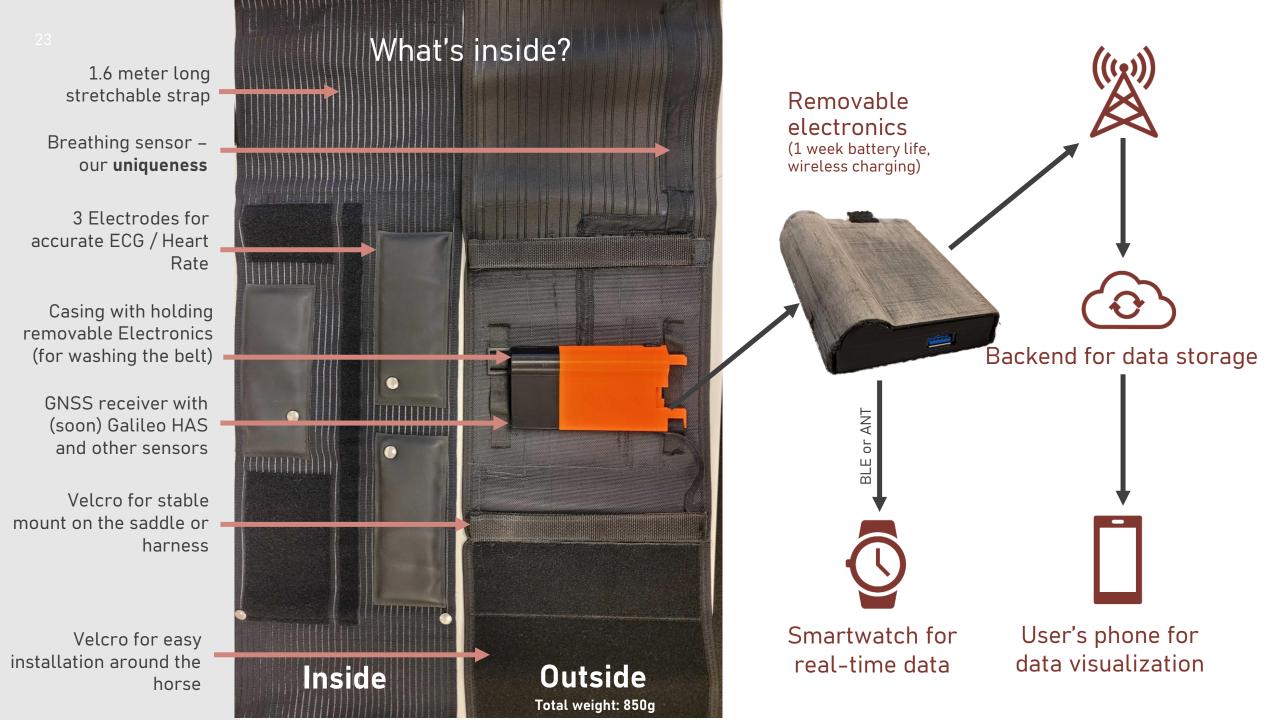
Dorte is looking out for equipment, which can **show breathing** data to understand horse condition better during and after training.



After presenting StepUp Horse device, **Dorte is looking forward** to test and buy our product.







### Product Roadmap



### StepUp Horse makes good gross margin

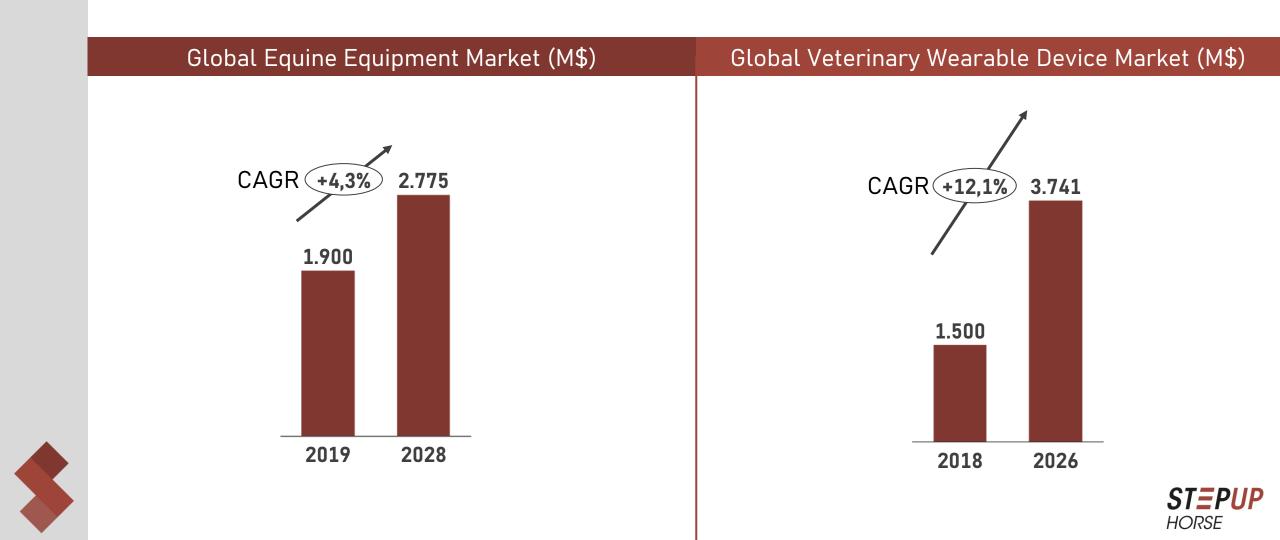
#### Single unit product cost (in €)

|                       | Up to 100 units | Up to 1000 units |  |  |
|-----------------------|-----------------|------------------|--|--|
|                       |                 |                  |  |  |
| Sales price per unit  | 1000            | 1000             |  |  |
|                       |                 |                  |  |  |
| Direct cost per unit: |                 |                  |  |  |
| Material              | 50              | 30               |  |  |
| Components + Assembly | 250             | 170              |  |  |
| License fee*          | 20              | 20               |  |  |
| Package & Delivery    | 50              | 40               |  |  |
| Total COGS            | 370             | 260              |  |  |
|                       |                 |                  |  |  |
| Gross Margin          | 630             | 740              |  |  |
| Gross Margin          | 63%             | 74%              |  |  |

- Up to 100 units, our cost of manufacturing per unit is 370 euros and fells to 260 euros for 1000 units
- Thanks to margin, we can sell with discounts or distributor fee while selling MVP units and market fit products.
- \* License fee is paid to StepUp Solutions which did the initial development of the technology. The company is owned 100% by StepUp Horse CTO



### Growth of adjacent markets



### Financial projections

|  | 2021-22 | 2023  | 2024 | 2025 | 2026 | 2027 | 2028 |  |
|--|---------|-------|------|------|------|------|------|--|
| No. of Countries                         |         | 2     | 4    | 4    | 4    | 4    | 4    |  |
| Market Size (no. of potential customers) |         | 6K    | 21K  | 21K  | 21K  | 240K | 240K |  |
| No. of units sold                        |         | 100   | 600  | 1200 | 2500 | 5000 | 9000 |  |
| ('000€)                                  |         |       |      |      |      |      |      |  |
| Total Sales (Devices+<br>Subscriptions)  |         | 100   | 618  | 1210 | 2702 | 5420 | 9840 |  |
| COGS                                     |         | 57    | 276  | 552  | 1150 | 2300 | 4140 |  |
| Gross Profit                             |         | 43    | 342  | 658  | 1552 | 3120 | 5700 |  |
| Total Operating expenses                 | 170     | 250   | 785  | 985  | 1252 | 1620 | 1980 |  |
| EBITDA                                   | -170    | - 207 | -443 | -327 | 300  | 1500 | 3720 |  |

#### Forecast

By 2024 we launch in 2 new markets with Scandinavia (7% of entire horse racing market).In 2026, we enter all disciplines in the same markets and achieve 3.75% till 2028

63% of general & administration expenses in 24–28, will be spend on salaries.

We expect to retain 70% of customers after the first year

COGS includes 20% distributor fee or discount.



### Board of advisors



**Rikke Buhl** Professor, Phd, DVM. Equine Cardiology & head of medicine & surgery

Rikke Buhl has more than 22 years of experience in veterinary medicine with Large Animal Hospital (University of Copenhagen). She is a surgeon, professor, board member & reviewer of various equine journals.



In active search of an advisor with an investment background

We are in search of an investor who has knowledge and network within the horse racing industry and an entrepreneur mindset.



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### In a nutshell

- Today, the professional trainers and riders of racehorses face a lot of issues. First, due to guesswork, racehorses are frequently over-trained, leading to injuries or deaths. Secondly, racehorses develop respiratory issues like asthma & exercise induced pulmonary hemorrhage (EIPH), leading to poor performance and early retirement. Thirdly, direct economic loss for owners & trainers for a non-competing racehorse due to injury or death is very high.
- StepUp Horse is a hardware and software solution for professional horse riders, trainers, and owners. It sits around
  the horse thorax and provides data in real-time to a smartwatch and a phone app. This enables the rider to remove
  guesswork, take better decisions, therefore reducing risk of injury and improving performances of racehorses.
- StepUp Horse targets the professional trainers, riders and owners who compete in the horse racing industry across various disciplines. There are 3M customer worldwide, and we will have a revenue of 10M€ and an EBITDA of 3.8M€.
- We have received 120K euros in soft funding from Innofounder Experienced and Horizon 2020 in 2021 and have received 25+ letters of intent (LOI's) from potential customers and 3 conditional sales agreements.
- As of now, we are at prototype stage and will start testing pilot products from July to Dec 2022 with 20 potential customers in Denmark & Sweden.
- StepUp Horse has now 2 co-founders, Amit who is the CEO, has an MBA (marketing) degree and over 12 years of experience in sales & BD. Charles is CTO, with 2 MSc. We are already in talks with the potential third co-founder from horse racing background. Sandie is a certified horse trainer with significant entrepreneurship and business development experience.
- We have 3 mentors from the equine industry, we have collaborated with University of Copenhagen, Pole Hippolia & EEBA (Equine cluster) and Lab2field; and partnered with a smart textile designer, Imbut GmbH
- We are now converting our LOIs to conditional sales agreement.
- We have received 50K€ grant from ESABIC Denmark in 2022 and are currently looking to raise additional 250K€, to develop, manufacture and sell 100 MVP units in 2023.

